

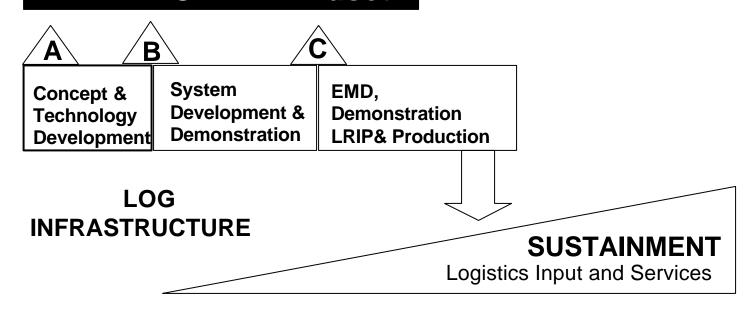
# The XM29 "No Place to Hide"

# How OICW support costs were cut in half BEFORE there was a design.

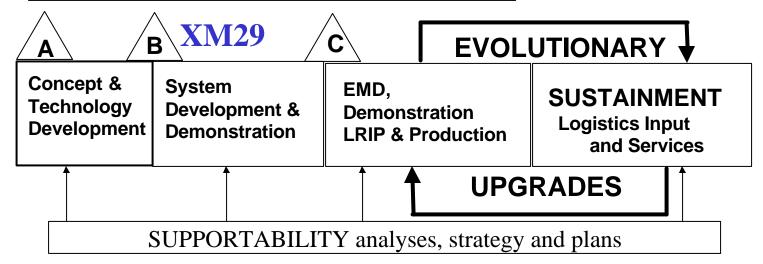
Objective Individual Combat Weapon – now called RIFLE: integrated air burst weapon system, XM29

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#### **TRADITIONAL Mindset**



#### **IMPROVED Life Cycle Mindset**



# OICW now XM29 Three EARLY Architectures

#1



Fully Integrated System (one housing)

LIGHTEST WEIGHT

and met most ORD

requirements.

**KPP is WEIGHT** 

#2A



Integrated Weapon w/ Separable TA/FCS

#2B Was SIMILAR except two separately functioning weapons.

Closest to the ORD.





#3B Single Barrel System

#### Go Forward Plan as of Feb 01

- Quantify architecture supportability factors
- Introduce CAIV into architecture decisions
- Apply DFA/DFM to architecture alternatives
- Utilize architecture mock-ups etc. to integrate human factors: Mock-up(s); SAST; Other
- Conduct independent assessment by "Selected Experts" Architecture; Technology Assessment
- Establish specific in-process decision points leading to down select of one (1) architecture

### **Innovative Tactics** #1 of 6

The CONCEPT of our task was changed. Instead of looking for the traditional one-design estimate, a number plus or minus . .

"How much will this cost?" we asked

### "Can we afford to support this?"

Support cost <u>range</u> estimates will show if total costs are in your affordability ballpark.

### **Innovative Tactics** 2 & 3 of 6

2) Gathered **consensus data** when there was no cost or test data for the new system.

3) Used <u>ranges</u> of <u>likely reliabilities</u> when estimates were unreliable.

#### **Innovative Tactics** #4 of 6

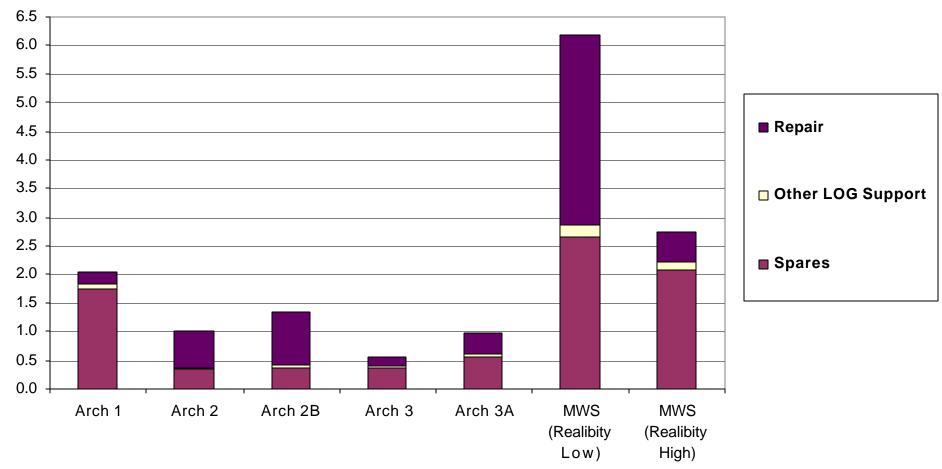
- 4) Ran standard level-of-repair analysis (LORA) to show **RELATIVE COSTS** for proposed architectures.
- Loaded the hold-constant data by finding good numbers wherever possible.
- Got consensus for all inputs contractors and government.
- Focused on variables. (architecture differences)

## Innovative Tactics 5 & 6 of 6

5) Focused design engineer attention on higher reliability-improvement payoffs.

6) Got decision-maker attention by showing current systems compared to proposed. (we used worst and best guess reliabilities)

#### **Normalized Maintenance Policy Cost (Peace Hours)**



Architecture 2 = 1.0 Architecture  $1 = 2.0^+$  but lightest Architectures 1 (fully integrated) 3 + 3A were eliminated. Arch 3 not ORD 2B closest to the ORD "2B or not 2B?"

Go forward selection = **2A**. Concept drawing only. Weapon integrated. Fire control separable.



#### Lessons Learned #1 of 5

1) You CAN influence basic architecture choices BEFORE there is a design.

The analysis quantifies the RELATIVE cost-difference for decision making.

Is this useful for influencing make-or-buy, COTS choices, competing architectures or companies or countries??

#### Lessons Learned 2 & 3 of 5

- 2) Top management pays attention when current system costs are compared to proposed new system.
- 3) The **CONTRACT** should specify early LORA for architecture influence. We <u>suggested</u> LOGSA's COMPASS.

#### Lessons Learned 4 & 5 of 5

- 4) Someone has to be the software expert and also produce graphic summaries of results.
- 5) Loading the database is hard work. But the loaded data base is easily updated.

The database is VERY useful later, for many other purposes.



(ONE day turnaround to get data.)

NOTE: These are OLD numbers. Relative differences OK.

85

**75** 

%Ao = 99 95 90



#### The EARLY Voice of Supportability.

CONCLUSION: favored architecture NOT affordable!